

Corporate Risk Register (November 2025)

Risk Heat Map

The map shows

- the number of corporate risks by residual risk rating, and the movement compared to the prior quarter,
- a description of all high and medium risks, ranked by rating.

Risk Impact	Catastrophic	5	0 (-)	0 (-)	0 (-)	0 (-)	0 (-)
	Very significant damage	4	1 (-)	0 (-1)	1 (-)	0 (-)	0 (-)
	Moderate damage	3	1 (-)	4 (+2)	0 (-1)	0 (-)	0 (-)
	Low/Containable damage	2	4 (-)	1 (-)	0 (-)	1 (-)	0 (-)
	Insignificant	1	1 (-)	0 (-)	0 (-)	0 (-)	0 (-)
			1	2	3	4	5
			Remote	Unlikely	More likely than not	Extremely Likely	Already happening
			Risk Likelihood				

Note: Figures in brackets represent movement of the number of risks within the risk score in the period

Rank	Risk
1	Cyber security breaches and/or data breaches
2	Staff capacity

The Committee does not consider there to be any high-rated residual risks at this time. The Committee reviewed progress being made in managing risks as outlined in the risk treatment actions and considered emerging and reported risks. There were no risks reported on the risk reporting system.

The Committee's overall conclusion in November 2025 is that the highest residual risk facing the Office is that the Office does not comply with all legal requirements, governance and other corporate obligations due to a cyber security breach and/or data breach. The next most significant risk relates to not having staff capacity to deliver the Office's programmes.